02 June 2005

LEGAL ADVISORY NO. 09

TO : ALL ELECTRIC COOPERATIVES ALL NEA OFFICES CONCERNED

SUBJECT: ADVISORY ON OBSERVANCE OF DUE PROCESS

REQUIREMENTS ON EC EMPLOYEE DISCIPLINARY

ACTIONS

Electric cooperatives that fail to adapt to the changes required by EPIRA are likely to become extinct. The open access and deregulated playing field brought about by EPIRA requires nothing less than a highly competitive and competent electric cooperative that is at par with the best private distribution utilities.

A key factor to be given particular attention by any electric cooperative (EC) which wants to survive under the EPIRA, is its human resources and the level of team work they are capable of. An unhappy, dissatisfied or fragmented team can never achieve such required level of competitiveness and competence.

This advisory sets forth suggested step-by-step detailed procedures that ECs may follow before any disciplinary action is imposed upon an erring employee. Together with the attached suggested forms, these suggested procedures are intended to:

- 1. Ensure compliance with Labor Laws and jurisprudence especially on the due process and notice requirements;
- 2. Provide complete audit trail/documentation of all disciplinary actions taken together with the bases for such disciplinary actions;
- 3. Facilitate gathering of evidences should labor or other cases arise;
- 4. Avoid costly labor cases and avoid losing labor cases for the simple reason that basic legal requirements were not observed; and

5. Ensure fairness of disciplinary decisions and pinpoint responsibility for such decisions.

The last objective is particularly important if the EC wants to generate and maintain the loyalty, support and commitment of its employees. When employees feel that the EC and the management is fair and loyal to them especially on disciplinary matters, employees will also, in return, be fair and loyal to the EC and its management. This will certainly contribute to the realization of better teamwork and an EC that can keep in pace with the challenges of EPIRA.

For your information and guidance.

ATTY. JOHN JOSEPH M. MAGTULOY, CPA

Deputy Administrator for Legal Services

Noted by:

EDITA S. BUENO

Administrator

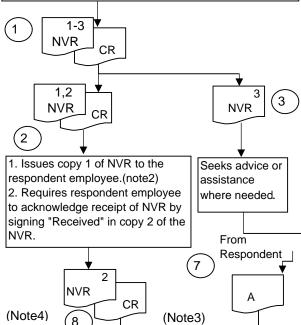
Attachments:

- 1. Flowchart on Personnel Management System: Investigation and Adjudication of Violations
- 2. Notice of Violation of EC Rules and Regulations
- 3. Disciplinary Action Report
- 4. Notice of Disciplinary Action
- 5. Notice of Dismissal of Charges

Investigator (Note1) General Manager (Note 8)

Receive complaints/ reports (CR) or such other testimony/ affidavits.
 On the basis of complaints/ reports or such other

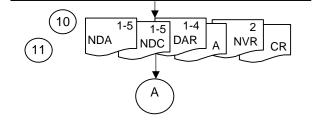
2. On the basis of complaints/ reports or such other testimony/affidavits, prepares the Notice of Violation of EC Rules and Regulations (NVR) in 3 copies.

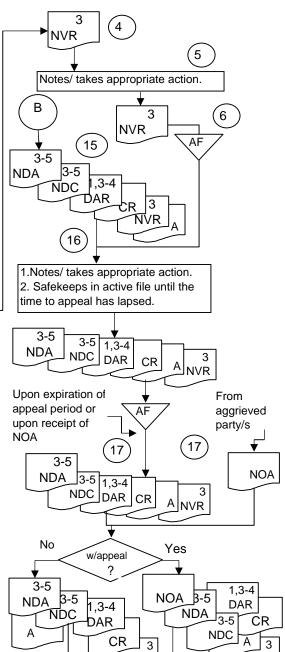


Evaluates all documents, conducts investigation/ hearing: 1. The investigator presents the charge to the employee and asks if he admits committing the offense. If he admits, the employee shall be asked to prepare and sign an affidavit of admission and the investigation may then be considered closed and the appropriate disciplinary action adopted.

- 2.If he denies the offense, the investigator and then, the employee's representative question him further.
- 3.The investigator and the employee or his representative in turn presents their witness (es). After the testimony of each witness, the opposing party or his representative may ask further questions.
- 4. The investigator may then present further evidence or witnesses only on new matters raised by the employee
- 1. On the basis of the results of both the administrative investigation and formal investigation/ hearing proceedings, fills-up the Disciplinary Action Report (DAR) in 4 copies.
- 2. On the basis of all relevant documents and information available, adjudicates the case and writes recommendation in the Notice of Disciplinary Action (NDA if the recommendation is for the imposition of disciplinary action, or the Notice of Dismissal of Charges (NDC) if the recommendation is for the dismissal of the case.
- 3. Signs all copies of DAR, NDA/ NDC.

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1. Requires the other party/s to submit comments/opposition to the appeal.

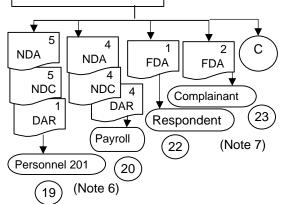
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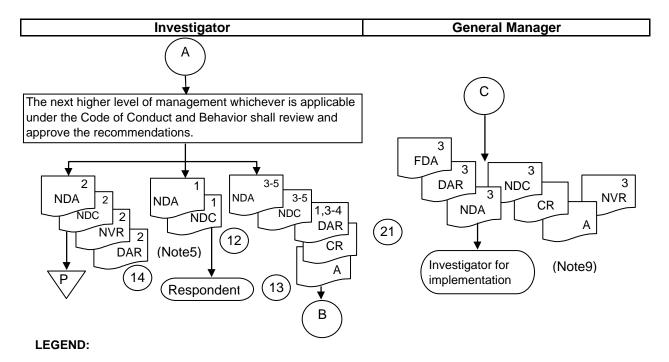
NVR

2. Reviews the entire case vis-à-vis facts proven and laws/ rules applicable.

NVR

- 3. Seeks advice of legal counsel, if necessary brainstorms and resolves the case.
- 4. Indicates final decision on the DAR and signs DAR.
- 5. Writes Final Decision on the Appeal (FDA) in 3 copies and signs FDA.





CR - Complaints/Reports or such other testimony/affidavits

NVR - Notice of Violation of EC Rules and Regulations

A - Answer

AF - Active file

DAR - Disciplinary Action Report

NDA - Notice of Disciplinary Action

NDC - Notice of Dismissal of Charges

NOA - Notice of Appeal (Includes arguments, legal bases and evidences to support

desired change in the decision)

NOTES:

The Investigator is normally the immediate superior of the respondent employee.
 The exceptions are:

- a) If the respondent employee is the General Manager, the investigation shall be conducted by an Investigation Committee created by the EC Board of Directors.
- b) If the immediate superior is a witness to the offense, is involved in the case, or is personally related to the one under investigation, whether by blood, affinity or friendship, the investigator shall be the next higher level of management.
- 2. The NVR constitutes reasonable notice to the respondent clearly informing him in writing of the infraction charged against him and of the date, time and place of the investigation. The respondent shall be given at least 10 days from receipt within which to file his written Answer (A).
- 3. The proceedings for investigation/ hearings shall be set within 1 week from receipt of the respondent's written A or from expiration of the period for filing the A. Nonetheless, the investigator should initiate administrative investigation (ahead of the aforestated formal proceedings for investigation/ hearings) such as gathering data from complainant/s and/ or visiting the site of infraction ,etc. as soon as possible and not later than 5 days from the time he has knowledge of the offense.
- 4. All proceedings of the investigation/ hearing shall be recorded in writing and properly filed and the due process requirements of the labor laws shall be complied with.
- 5. The EC through the investigator shall notify the respondent of the decision ASAP and not later than 30 days from submission of the case for decision. If it is a dismissal, it is the NDC that is issued. Otherwise, it is the NDA that is issued. In all cases, the respondent is required to sign the duplicate file copy of the notice as his acknowledgement of his receipt of the notice of the decision.
- 6. The Personnel Office shall permanently keep the case file with the duty to ensure utmost confidentiality of the records.
- 7. The officer/staff who releases the FDA copies to the respondent and/or complainant shall require the respondent and/or complainant to sign the duplicate copy of the FDA as proof of receipt of the FDA
- 8. The procedures outlined under the responsibility column for the General Manager are normally performed by the General Manager (GM). Where the respondent employee is a department manager, an employee under the direct supervision of the GM, or the GM, the procedures outlined hereunder will be performed by the EC Board of Directors or a Committee created by the Board to handle such cases.
- 9. Suspensions exceeding 30 days should be avoided. Any dismissal or suspension in excess of 30 days should be properly cleared with legal counsel for legal implications.

EC FORM # NVR	ELECTRIC COOPERATIVE NOTICE OF VIOLATION OF EC RULES & REGULATIONS	REF.#			
Habit Abse Misco Disho Insub Abus	you that you have been charged with violating EC Rules and rual Tardiness	es verages/ of Interest			
Description of Offense: ———————————————————————————————————					
offense(s). Otherwise, we shall consider your failure to submit an explanation as an admission/waiver on your part. You may attend the investigation of the foregoing offense(s) on					
	Investigator's Signature Over Printed	I Name			
RECEIVED BY:					
Employee's Signat	ure Over Printed Name and Date Received				

EC FORM # NDA	ELECTRIC COOPERATIVE		REF.#		
NDA	NOTICE OF DISCIPI	LINARY ACTION			
					
This is to inform you that after due investigation, you have been found to have violated EC Rules and Regulations on:					
Hahit	tual Tardiness	☐ Violating Safety I	Rules		
	ence without Leave (AWOL)				
	` ,	☐ Negligence of Du	•		
	onduct/Misbehavior	☐ Taking Alcoholic	-		
	onesty	Dangerous Drug			
	oordination/Discourtesy	Violation of Confl			
☐ Abus	e of Authority	Destroying Good	will		
□ Sexu	al Harassment	Violating Orderlir	ness		
		☐ Others			
Description of C	ffense:				
· 					
Accordingly, y	ou are hereby given the	following disciplinary ac	tion effective		
Written	Warning	Grave Suspension			
Written	Reprimand	Dismissal			
Light St	uspension	Qualified Penalty			
Note: Repetition of the same or any offense will be dealt with more severely. Summary of Findings: (Use extra sheet if necessary)					
Observation Per	riod	to			
Observation PeriodSuspension Period		_ to			
Suspension Fer	iou	_ 10			
RECOMMENDED BY:		APPROVED BY:			
Investigator's Si	gnature Over Printed Name	Directress' Signature Over F	Printed Name		
Received by:					
Employee's Signature Over Printed Name					

cc: Personnel (201 File) Legal Counsel/Consultant Payroll President

EC FORM # NDC	NOTICE OF DISMISSAL	OF CHARGES	REF.#		
Subject : Notice of Dismissal of Charges on Violation of Rules and Regulations					
This is to inform you that after due investigation, you are hereby cleared of the charge(s) described in the Notice of Violation of EC Rules & Regulations dated The evidence on record is not substantial enough to warrant the imposition of any disciplinary action.					
Thank you for	your cooperation.				
RECOMMENDED	BY:	APPROVED BY:			
Investigator's	Signature Over Printed Name	Directress' Signature C	Over Printed Name		
Received by:	Employee's Signature Over Printe	ed Name			

cc: Personnel (201 File) Legal Counsel/Consultant Payroll President